

29 November 1949

Brigadier General Joseph F. Carroll, USAF  
Director, Special Investigations  
The Inspector General  
Department of the Air Force  
Washington 25, D. C.

Dear General Carroll:

In reply to your letter of 7 November 1949, I will be very pleased to have Mr. William K. Harvey and Mr. Harry A. Rositzke lecture before the third Special Indoctrination Course at the Office of Special Investigations Training School on 8 December 1949.

In this connection, it will be appreciated if the time on Mr. Harvey's lecture is changed from 1200 to 1250 hours, which I feel will provide adequate time for the proper coverage of this subject.

Sincerely yours,

(signed & dispatched via ALSO)

R. H. Hillenkoetter  
Rear Admiral, USN  
Director of Central  
Intelligence

cc: DCI ✓

Central Records w/basic memo of 7 Nov. 49 (orig.)  
ADSO  
Mr. Rositzke  
Mr. Harvey w/cc of basic memo of 7 Nov. 49

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USAF review(s) completed.

*COL C.P. Hess*

Approved For Release 2006/09/27 : CIA-RDP80R01731R001700010255-5

*Lt Col. J.F. [unclear]* RESTRICTED

FINAL DRAFT

AIR UNIVERSITY  
AIR WAR COLLEGE  
MAXWELL AIR FORCE BASE  
ALABAMA

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**AWC INSTRUCTION CIRCULAR )**

NUMBER            50-10 )

*File*  
STUDY NO. 10

INTELLIGENCE

Monitoring Division - Intelligence Division

**1. OBJECTIVE**

- a. To achieve an appreciation of the requirement for and the nature of the intelligence needed by the governmental agencies responsible for safeguarding the U. S. in peace or in war.
- b. To acquire a broad understanding of the major governmental agencies charged with providing the intelligence deemed essential to the security of the United States.
- c. To appraise the capabilities and limitations of the agencies referred to in 1b above to provide the required intelligence.

**2. GENERAL FIELD OF STUDY**

Study No. 10 is concerned with the "why" and the "what" of the intelligence which should be provided in order that objectives may be determined and plans formulated on the basis of the most complete and accurate knowledge obtainable. It also deals with the "how"; i.e. the functioning of the structure which has evolved to produce this intelligence. In order to acquire an understanding of the effectiveness of intelligence agencies to provide the necessary product, it is essential that the means

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of production be understood. Therefore, the organization and activities of intelligence agencies are to be examined in relation to their responsibilities.

Study No. 12 will treat with actual intelligence in the field of strategy and policy. By achieving an understanding of the factors which determine a nation's posture and applying this knowledge to actual intelligence on a particular nation a basis is formed for a Strategic Intelligence Estimate.

### 3. DISCUSSION

The ever-changing nature of conflict among nations has expanded the field of intelligence beyond all previous bounds so that its requirements now encompass developments in every sphere of human activity in all countries of the world. Preparedness for war as well as the ability to maintain peace depends, to a large extent, upon a recognition of the objectives of other nations and intelligence is a basis for their determination. The formulation and consummation of our own strategies, policies, and plans are all vitally dependent upon intelligence. To sum it up, it is a determinant, intelligence must be of the highest quality and properly applied. Consequently, both the user and the producer of intelligence should clearly understand the problems and responsibilities of the other.

To arrive at a sound evaluation of intelligence agencies, the requirements of the consumers of their products should be well understood. Therefore, throughout the series of lectures in this study, the intelligence needs of the using agencies are given consideration in several different fields of activity.

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In addition, an examination of selected foreign intelligence systems should provide a basis for critical comparison with those of the U. S.

In examining the organizations whose primary functions are to secure information of foreign nations, the need for providing a protective system against foreign intelligence activities operating against our nation becomes apparent. Therefore, consideration of our own intelligence is made a part of this study.

4. REQUIREMENTS

a. Written:

(1) State the objectives and fundamentals of an intelligence system that will make the maximum contribution to the security of the U. S.

(2) Prepare a general appraisal of the intelligence systems and agencies considered in this study, in terms of their capabilities and limitations to meet the intelligence requirements placed upon them.

b. Oral presentation by selected seminars of requirement a., above.

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16 Feb - 10 Mar 1960

|      | Monday | Tuesday | Wednesday | Thursday (16)                      | Friday (17)                     |
|------|--------|---------|-----------|------------------------------------|---------------------------------|
| 0810 |        |         |           | Intelligence for National Survival | National Intelligence Structure |
| 0910 |        |         |           | DISCUSSION                         | DISCUSSION                      |
| 1010 |        |         |           | Intelligence for Military Power    | Command Intelligence            |
| 1110 |        |         |           | DISCUSSION                         | DISCUSSION                      |
| 1310 |        |         |           | ORIENTATION                        | SEMINAR                         |
| 1410 |        |         |           | Drew Bibliography                  | SEMINAR                         |
| 1510 |        |         |           | SEMINAR<br>ORGANIZATION            | SEMINAR                         |
| 1610 |        |         |           |                                    |                                 |

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16 Feb - 10 Mar 1968

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|------|---|--|----------------|---------------------------------|-------------------------------------|
| 0810 | Intelligence at Hq,<br>USAF                               | USAF Technical<br>Intelligence<br>Activity | HOLIDAY        | Navy Department<br>Intelligence | Joint Staff Intel-<br>ligence Needs |
| 0910 | DISCUSSION  | DISCUSSION                                 | HOLIDAY        | DISCUSSION                      | DISCUSSION                          |
| 1010 | Sources of USAF<br>Intelligence (Include<br>Air Attaches) | GSUSA Intelligence                         | HOLIDAY        |                                 | Intelligence for the<br>Joint Staff |
| 1110 | DISCUSSION  | DISCUSSION                                 | HOLIDAY        | DISCUSSION                      | DISCUSSION                          |
| 1310 | SEMINAR   | SEMINAR                                    | HOLIDAY        | SEMINAR                         | SEMINAR                             |
| 1410 | SEMINAR   | SEMINAR                                    | HOLIDAY        | SEMINAR                         | SEMINAR                             |
| 1510 | SEMINAR   | SEMINAR                                    | HOLIDAY        | SEMINAR                         | SEMINAR                             |
| 1610 |   |  |                |                                 |                                     |

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|------|--------------------------------------|---------------------------------------|---------------------------------------|-------------------------------|--|
| 0810 | Foreign Policy<br>Intelligence Needs | Intelligence for<br>National Security | Role of Intelligence<br>in Government | Soviet Intelligence<br>System | Soviet Intelligence<br>in Action - ETO |
| 0910 | DISCUSSION                           | DISCUSSION                            | -                                     | -                             | DISCUSSION                             |
| 1010 | Department of State<br>Intelligence  | Central Intelligence<br>Agency        | DISCUSSION                            | DISCUSSION                    | British Intelligence<br>System         |
| 1110 | DISCUSSION                           | DISCUSSION                            | SEMINAR<br>DISCUSSION                 | SEMINAR<br>DISCUSSION         | DISCUSSION                             |
| 1310 | SEMINAR                              | SEMINAR                               | FLYING                                | SEMINAR                       | SEMINAR                                |
| 1410 | SEMINAR                              | SEMINAR                               | FLYING                                | SEMINAR                       | SEMINAR                                |
| 1510 | SEMINAR                              | SEMINAR                               | FLYING                                | SEMINAR                       | SEMINAR                                |
| 1610 |                                      |                                       |                                       |                               |  |

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|      | Monday (6)                     | Tuesday (7)                            | Wednesday (8)               | Thursday (9) | Friday (10)  |
|------|--------------------------------|--|-----------------------------|--------------|--------------|
| 0810 | French Intelligence System     | Internal Security Functions of the FBI | Outlook for US Intelligence | SEMINAR      | PRESENTATION |
| 0910 | DISCUSSION                     | Some                                   | DISCUSSION                  | SEMINAR      | PRESENTATION |
| 1010 | Air Force Counter Intelligence | Some                                   | SEMINAR                     | SEMINAR      | PRESENTATION |
| 1110 | DISCUSSION                     | DISCUSSION                             | SEMINAR                     | SEMINAR      | PRESENTATION |
| 1310 | SEMINAR                        | SEMINAR                                | FLYING                      | SEMINAR      | Study No. 11 |
| 1410 | SEMINAR                        | SEMINAR                                | FLYING                      | SEMINAR      |              |
| 1510 | SEMINAR                        | SEMINAR                                | FLYING                      | SEMINAR      |              |
| 1610 |                                |  |                             |              |              |